Consolidated Financial Statements and Supplementary information Years Ended September 30, 2017 and 2016

Consolidated Financial Statements and Supplementary Information Years Ended September 30, 2017 and 2016

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## Independent Auditor's Report

To the Board of Trustees Environmental Defense Fund, Incorporated New York, New York

#### Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of Environmental Defense Fund, Incorporated (the "Organization"), which comprise the consolidated statements of financial position as of September 30, 2017 and 2016, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the consolidated financial statements.

#### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

BDO USA, LLP, a Delaware limited liability partnership, is the U.S. member of BDO International Limited, a UK company limited by guarantee, and forms part of the international BDO network of independent member firms.



#### Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Environmental Defense Fund, Incorporated as of September 30, 2017 and 2016, and the changes in its net assets and its cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

#### Emphasis of Matter

As discussed in Note 17 to the consolidated financial statements, the Organization has elected to change its method of accounting for California Fisheries to discontinued operations in 2017. Additionally, the consolidated financial statements of the Organization as of September 30, 2016 have been restated. As discussed in Note 14 to the consolidated financial statements, September 30, 2016 net assets have been restated to correct a donor classification of net assets from unrestricted to permanently restricted net assets. Our opinion is not modified with respect to these matters.

#### Other Matters

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying consolidating schedules of financial position and consolidating schedules of activities are presented for purposes of additional analysis and are not a required part of the basic consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements to the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

BOO USA, LLP

December 6, 2017

## **Consolidated Statements of Financial Position**

| September 30,   | 2017   | 2016  |
|---|--|---|
| Assets  |  |   |
| Cash and cash equivalents<br>Temporary investments for future periods<br>Prepaid expenses and other assets<br>Pledges receivable, net<br>Property and equipment, net<br>Investments<br>Assets held-for-sale | \$ 9,500,852<br>34,250,987<br>6,109,159<br>92,091,750<br>11,926,983<br>74,410,696<br>3,256,510 | \$ 4,121,548<br>33,141,142<br>5,654,398<br>127,605,783<br>12,793,397<br>68,563,339<br>3,350,606 |
| Total Assets  | \$231,546,937  | \$255,230,213   |
| Liabilities and Net Assets  |  |   |
| Liabilities:<br>Accounts payable and accrued expenses<br>Deferred revenue and rent payable<br>Annuities payable<br>Notes payable<br>Other liabilities<br>Liabilities held-for-sale                          | \$ 13,822,324<br>3,261,838<br>4,777,168<br>7,729,423<br>6,858,127<br>3,138,120                 | <pre>\$ 14,507,224<br/>3,015,599<br/>4,013,734<br/>8,834,176<br/>4,943,480<br/>3,234,006</pre>  |
| Total Liabilities   | 39,587,000   | 38,548,219  |
| Commitments and Contingencies   |  |   |
| Net Assets:<br>Unrestricted:<br>Available for operations<br>Board designated<br>Unrestricted net assets held-for-sale   | 410,150<br>57,032,097<br>118,390   | 2,594,690<br>48,318,848<br>116,600  |
| Total Unrestricted  | 57,560,637   | 51,030,138  |
| Temporarily restricted<br>Permanently restricted  | 127,078,360<br>7,320,940   | 158,358,437<br>7,293,419  |
| Total Net Assets  | 191,959,937  | 216,681,994   |
| Total Liabilities and Net Assets  | \$231,546,937  | \$255,230,213   |

## **Consolidated Statement of Activities**

#### Year ended September 30, 2017

| rear ended september 50, 2017  | Unrestricted             | Temporarily<br>Restricted | Permanently<br>Restricted | Total                    |
|--|--------------------------|---------------------------|---------------------------|--------------------------|
| Operating Support and Revenue:   |                          |                           |                           |                          |
| Support:<br>Contributions and membership<br>Foundations and other institutional          | \$ 38,807,528            | \$ 64,808,209             | \$ 3,000                  | \$103,618,737            |
| giving<br>Government grants and other giving   | 306,238<br>287,861       | 43,350,823<br>691,128     | -                         | 43,657,061<br>978,989    |
| Contributed services and in-kind gifts   | 950,000                  | 146,995                   | -                         | 1,096,995                |
| Bequests and other planned giving  | 4,531,399                | 9,207                     | 24,521                    | 4,565,127                |
| Total Support  | 44,883,026               | 109,006,362               | 27,521                    | 153,916,909              |
| Revenue:   |                          |                           |                           |                          |
| Investment income allocated for<br>operations  | 2,595,321                | 742,844                   |                           | 3,338,165                |
| Fees, royalties and other income   | 729,241                  |                           | -                         | 729,241                  |
| Total Revenue  | 3,324,562                | 742,844                   | -                         | 4,067,406                |
| Net assets released from restrictions  | 141,758,771              | (141,758,771)             | -                         | -                        |
| Total Operating Support and<br>Revenue (Expense)   | 189,966,359              | (32,009,565)              | 27,521                    | 157,984,315              |
| Operating Expenses:<br>Program services:<br>Scientific research, economic analysis,      |                          |                           |                           |                          |
| and policy development:<br>Climate and energy  | 05 015 704               |                           |                           | 95 015 794               |
| Oceans   | 85,915,786<br>22,142,158 | -                         | -                         | 85,915,786<br>22,142,158 |
| Ecosystems   | 24,274,330               | -                         | -                         | 24,274,330               |
| Health<br>Education  | 10,057,330<br>8,829,989  | -                         | -                         | 10,057,330<br>8,829,989  |
| Membership activities  | 2,763,209                | -                         | -                         | 2,763,209                |
| Total Program Services   | 153,982,802              | -                         | -                         | 153,982,802              |
| Supporting services:<br>Management and general<br>New member acquisition                 | 10,178,361<br>460,535    | -                         | -                         | 10,178,361<br>460,535    |
| Fund-raising:  | 2 721 /02                |                           |                           | 2 721 / 02               |
| Membership<br>Development  | 3,731,692<br>13,872,182  | -                         | -                         | 3,731,692<br>13,872,182  |
| Total Supporting Services  | 28,242,770               | -                         | -                         | 28,242,770               |
| Total Operating Expenses   | 182,225,572              | -                         | -                         | 182,225,572              |
| Change in Net Assets From<br>Operations  | 7,740,787                | (32,009,565)              | 27,521                    | (24,241,257)             |
| Change in Net Assets From Non-Operating<br>Activities:                                   |                          |                           |                           |                          |
| Other income (expenses), net of<br>contributions and other income                        | 455,296                  | (32,073)                  | -                         | 423,223                  |
| Investment results, net of allocation to<br>operations                                   | (1,667,374)              | 761,561                   | -                         | (905,813)                |
| Change in Net Assets From Discontinued<br>Operations:<br>Gain on discontinued operations | 1,790                    |                           |                           | 1,790                    |
| Change in Net Assets   | 6,530,499                | - (31,280,077)            | 27,521                    | (24,722,057)             |
| Net Assets, Beginning of Year, as Restated   | 0,330,499                | (31,200,077)              | 27,321                    | (24,122,031)             |
| (Note 14)  | 51,030,138               | 158,358,437               | 7,293,419                 | 216,681,994              |
| Net Assets, End of Year  | \$ 57,560,637            | \$127,078,360             | \$7,320,940               | \$191,959,937            |

## **Consolidated Statement of Activities**

#### Year ended September 30, 2016

| Year ended September 30, 2016  | Unrestricted                    | Temporarily<br>Restricted | Permanently<br>Restricted | Total                                 |
|--|---------------------------------|---------------------------|---------------------------|---------------------------------------|
| Operating Support and Revenue:   |                                 |                           |                           |                                       |
| Support:<br>Contributions and membership<br>Foundations and other institutional                                    | \$ 20,428,820                   | \$ 70,003,449             | \$-                       | \$ 90,432,269                         |
| giving<br>Government grants and other giving<br>Bequests and other planned giving                                  | 899,568<br>109,432<br>9,152,889 | 53,554,798<br>14,147,021  | -                         | 54,454,366<br>14,256,453<br>9,152,889 |
| Total Support  | 30,590,709                      | 137,705,268               | -                         | 9,152,669                             |
| Revenue:   | 30,370,707                      | 137,703,200               | -                         | 100,273,777                           |
| Investment income allocated for<br>operations<br>Fees, royalties and other income                                  | 2,500,000<br>913,608            | 315,898<br>-              | -                         | 2,815,898<br>913,608                  |
| Total Revenue  | 3,413,608                       | 315,898                   | -                         | 3,729,506                             |
| Net assets released from restrictions  | 138,113,991                     | (138,113,991)             | -                         | -                                     |
| Total Operating Support and<br>Revenue (Expenses)  | 172,118,308                     | (92,825)                  | -                         | 172,025,483                           |
| Operating Expenses:<br>Program services:<br>Scientific research, economic analysis,<br>and policy development:     |                                 |                           |                           |                                       |
| Climate and energy<br>Oceans   | 75,453,948<br>24,560,145        | -                         | -                         | 75,453,948<br>24,560,145              |
| Ecosystems   | 20,985,800                      | -                         | -                         | 20,985,800                            |
| Health<br>Education  | 8,766,028<br>7,040,201          | -                         | -                         | 8,766,028<br>7,040,201                |
| Membership activities  | 2,240,862                       | -                         | -                         | 2,240,862                             |
| Total Program Services   | 139,046,984                     | -                         | -                         | 139,046,984                           |
| Supporting services:<br>Management and general<br>New member acquisition<br>Fund-raising:                          | 9,097,585<br>373,477            | -                         | -                         | 9,097,585<br>373,477                  |
| Membership<br>Development  | 3,091,988<br>11,971,727         | -                         | -                         | 3,091,988<br>11,971,727               |
| Total Supporting Services  | 24,534,777                      | -                         | -                         | 24,534,777                            |
| Total Operating Expenses   | 163,581,761                     | -                         | -                         | 163,581,761                           |
| Change In Net Assets From<br>Operations  | 8,536,547                       | (92,825)                  | -                         | 8,443,722                             |
| Change In Net Assets From Non-Operating<br>Activities:<br>Other expenses, net of contributions<br>and other income | (171,373)                       | (461,440)                 | -                         | (632,813)                             |
| Investment results, net of allocation to   |                                 |                           |                           |                                       |
| operations   | (903,968)                       | 301,441                   | -                         | (602,527)                             |
| Change in Net Assets From Discontinued<br>Operations:<br>Gain on discontinued operations                           | 4,150                           | -                         | -                         | 4,150                                 |
| Change In Net Assets   | 7,465,356                       | (252,824)                 |                           | 7,212,532                             |
| Net Assets, Beginning of Year, as Restated<br>(Note 14)  | 43,564,782                      | 158,611,261               | 7,293,419                 | 209,469,462                           |
| Net Assets, End of Year, as Restated<br>(Note 14)  | \$ 51,030,138                   | \$ 158,358,437            | \$7,293,419               | \$216,681,994                         |

**Consolidated Statements of Cash Flows** 

| Year ended September 30,  | 2017                       | 2016                   |
|---|----------------------------|------------------------|
| Cash Flows From Operating Activities:                                 |                            | <b>* 7</b> 010 F00     |
| Change in net assets  | \$(24,722,057)             | \$ 7,212,532           |
| Adjustments to reconcile change in net assets to net cash provided by |                            |                        |
| operating activities:<br>Donated securities                           | (11 227 567)               | (12,616,048)           |
| Proceeds from donated securities                                      | (14,237,567)<br>14,239,041 | 12,503,835             |
| Net realized and unrealized gains on investments                      | (1,628,925)                | (1,149,290)            |
| Depreciation and amortization   | 2,168,191                  | 1,671,787              |
| Change in present value of pledges receivable                         | 62,112                     | (6,949)                |
| Allowance for bad debt  | 56,637                     | (41,637)               |
| Changes in:   |                            |                        |
| Prepaid expenses and other assets                                     | (454,761)                  | (1,020,506)            |
| Pledges receivable  | 35,395,284                 | 278,902                |
| Donor-advised fund investments  | -                          | 241,475                |
| Accounts payable and accrued expenses                                 | (684,900)                  | 5,874,484              |
| Deferred revenue and rent   | 246,239                    | 270,928                |
| Annuities payable   | 763,434                    | 6,887                  |
| Other liabilities   | 1,914,647                  | 908,489                |
| Net Cash Provided By Operating Activities - Continuing                |                            |                        |
| Operations  | 37,839,432                 | 6,922,357              |
| Net Cash Provided By (Used In) Operating Activities -                 |                            |                        |
| Discontinued Operations   | 425,019                    | (313,538)              |
| Net Cash Provided By Operating Activities                             | 13,542,394                 | 13,821,351             |
| Cash Flows From Investing Activities:                                 |                            |                        |
| Purchases of property and equipment                                   | (1,301,777)                | (9,279,426)            |
| Proceeds from sales of investments                                    | 35,247,783                 | 23,066,593             |
| Purchases of investments  | (42,702,758)               | (32,442,201)           |
| Net Cash Used In Investing Activities - Continuing Operations         | (8,756,752)                | (18,655,034)           |
| Net Cash Used In Investing Activities                                 | (8,756,752)                | (18,655,034)           |
|   |                            |                        |
| Cash Flows From Financing Activities:                                 | 2 125 224                  | (220 (14)              |
| Net contributions and payments subject to split-interest agreements   | 2,125,224                  | (320,614)              |
| Proceeds from notes payable<br>Repayment of notes payable             | -<br>(1,104,753)           | 7,500,000<br>(547,500) |
|   | (1,104,755)                | (547,500)              |
| Net Cash Provided By Financing Activities - Continuing                |                            |                        |
| Operations  | 1,020,471                  | 6,631,886              |
| Net Cash Provided By Financing Activities                             | 1,020,471                  | 6,631,886              |
| Net Increase in Cash and Cash Equivalents                             | 5,806,113                  | 1,798,203              |
| Cash and Cash Equivalents, Beginning of Year                          | 4,474,970                  | 2,676,767              |
| Cash and Cash Equivalents, End of Year                                | 10,281,083                 | 4,474,970              |
| Less: Cash and Cash Equivalents of Discontinued Operations            |                            |                        |
| at End of Year  | (780,231)                  | (353,422)              |
| Cash and Cash Equivalents of Continuing Operations at End of Year     | \$ 9,500,852               | \$ 4,121,548           |
| Supplemental Disclosure of Cash Flow Information:<br>Interest paid    | \$ 264,965                 | \$ 165,150             |

## 1. Organization and Summary of Significant Accounting Policies

### (a) Organization

The accompanying consolidated financial statements are comprised of Environmental Defense Fund, Incorporated ("EDF") and its wholly-controlled entities, the Environmental Defense Action Fund (the "Action Fund"), the California Fisheries Fund, Inc. ("California Fisheries"), Environmental Defense Fund de Mexico, A.C. ("EDF Mexico"), the Environmental Defense Action Fund Political Action Committee ("EDAF PAC"), the Environmental Defense Fund Europe ("EDF Europe") and Environmental Defense Fund Beijing Representative Office ("EDF Beijing") (together, the "Organization"), as of and for the fiscal years ended September 30, 2017 and 2016.

EDF was originally organized as the Environmental Defense Fund, Incorporated, under the laws of New York State in 1967. It is classified as a public charity and is exempt from federal income taxes under Section 501(c)(3) of the U.S. Internal Revenue Code, and from state and local taxes under comparable laws. It is dedicated to protecting the environmental rights of all people, including the right to clean air, clean water, healthy food and flourishing ecosystems. EDF employs scientists, economists, attorneys and other professionals in an effort both to educate the public, and to create practical solutions to environmental problems that win lasting political, economic and social support because they are nonpartisan and fair. It receives support from its membership and other contributors, as well as through foundation and government grants.

The Action Fund was incorporated in Delaware in July 2002 to educate the public about sound environmental policy and to advocate for effective laws to protect the environmental rights of all people. It has been classified as exempt from federal income taxes under Section 501(c)(4) of the U.S. Internal Revenue Code. It receives support from individuals and other contributors (see Note 11(a)).

California Fisheries was incorporated in California in August 2007 to promote the public good and to improve and reform the conservation and financial performance of California's marine fisheries through the provision of education, training, and financial services, including, without limitation, grants, loans, and technical tools to ensure improved scientific information, enhanced stewardship of fish stocks and habitats, better fishery jobs, improved profitability, and revitalized coastal communities. California Fisheries operates exclusively for charitable and educational purposes and is exempt from federal income taxes under Section 501(c)(3) of the U.S. Internal Revenue Code. California Fisheries receives support from government entities and foundations (see Note 11(b)). As further discussed in Note 17, on March 3, 2017, the California Fisheries' Board of Directors decided to explore opportunities to either transfer all remaining assets of California Fisheries to another not-for-profit or, if no suitable partner could be found, to wind down operations.

In fiscal-year 2009, EDF established EDF Mexico, a controlled foreign subsidiary the operations of which are located in La Paz, Mexico. The expenditures of EDF Mexico are included in these consolidated financial statements (see Note 11(c)).

In fiscal-year 2010, the Action Fund established the EDAF PAC to facilitate political contributions by the Action Fund's members, officers and designated staff to help support candidate committees and other political committees that merit the support of the Action Fund and its members. Maintaining the Action Fund's reputation for objective, bipartisan advocacy, EDAF PAC was established to support candidates that promote environmental progress and protection, regardless of their political party affiliation. Since EDAF PAC is not a separate legal entity, its assets and liabilities are included in these consolidated financial statements as part of the Action Fund (see Note 11(d)).

EDF Europe was established in the UK as a company limited by guarantee in September 2014, with EDF as the company's sole member. In December 2015, EDF Europe became a registered charity under the UK Charities Act. As a registered charity, EDF Europe is exempt from income tax so long as its funds are used for charitable purposes. The work of EDF Europe focuses on restoring oceans and promoting sustainable fishing as well as reducing emissions of climate pollutants through the wider use of clean energy and increased energy efficiency ((see Note 11(e)).

In July of 2017, EDF Beijing was issued a certificate in accordance with the Law of the People's Republic of China on Administration of Activities of Overseas Nongovernmental Organizations in the Mainland of China. This registration allows EDF Beijing to work throughout China on pollution control, environmental health, ecological conservation, and climate change (see Note 11(f)).

The seven entities that comprise the Organization, as described above, have some common officers and directors, and they share staff and other resources under a cost-sharing agreement. All intercompany accounts have been eliminated in consolidation.

#### (b) Basis of Accounting

The accompanying consolidated financial statements of the Organization have been prepared using the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP").

#### (c) Functional Allocation of Expenses

The costs of providing the various programs and supporting services have been summarized on a functional basis in the accompanying consolidated statements of activities.

Accordingly, certain expenses have been allocated among the programs and supporting services in reasonable ratios determined by management based on the benefits received by the programs and supporting services.

#### (d) Use of Estimates

The preparation of the consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses and the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

#### (e) Net Assets

The Organization's net assets and its revenue, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of the Organization and changes therein are classified and reported as follows:

*Unrestricted* - Unrestricted net assets represent those resources for which there are no donor restrictions as to their use and which have been categorized by the Organization for general purposes to be used for the ongoing activity and working capital needs of the Organization. The Board of Trustees of the Organization has designated \$57,032,097 and \$48,318,848 of its unrestricted net assets as of September 30, 2017 and 2016, respectively.

*Temporarily Restricted* - Net assets resulting from contributions and other inflows of assets whose use by the Organization is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions of the Organization pursuant to those stipulations. When such stipulations end or are fulfilled, such temporarily restricted net assets are reclassified to unrestricted net assets as "net assets released from restrictions" and reported in the statement of activities. Temporarily restricted contributions and grants, the requirements of which are met in the year of donation, are reported as unrestricted.

*Permanently Restricted* - Net assets resulting from contributions and other inflows of assets whose use by the Organization is limited by donor-imposed stipulations that neither expire by passage of time nor can be fulfilled or otherwise removed by actions of the Organization. The income and net capital appreciation from all permanently restricted assets are available for unrestricted and temporarily restricted purposes.

## (f) Measure of Operations

The Organization includes in its measure of operations:

- (i) all revenues and expenses that are an integral part of its programs and supporting activities;
- (ii) net assets released from restrictions to support operating expenditures; and
- (iii) an annual amount appropriated for expenditure from donor-restricted endowment assets and assets designated for long-term investment.

The Organization excludes from its measure of operations:

- (i) contributions from and changes in the value of split-interest agreements, until the death of the donor, unless specified otherwise;
- (ii) investment results net of amounts made available for operating purposes; and
- (iii) discontinued operations.
- (g) Cash and Cash Equivalents

For financial reporting purposes, the Organization considers all highly liquid instruments purchased with an original maturity of three months or less, excluding cash held for investment purposes, to be cash and cash equivalents.

## (h) Cash Equivalents in Temporary Investments For Future-Year Activities

The cash equivalents reported in the accompanying consolidated financial statements as temporary investments for future periods consist primarily of highly liquid investments with an original maturity of three months or less.

#### (i) Property, Equipment and Depreciation

Property and equipment are recorded at their original costs and are depreciated over their estimated useful lives, which range from 3 to 10 years, using the straight-line method. Leasehold improvements are amortized using the straight-line method over the terms of the underlying leases, or the estimated useful lives of the improvements, whichever is shorter. The Organization capitalizes items of property and equipment that have a cost of \$5,000 or more and useful lives of three years or more.

Management evaluates the recoverability of the investment in long-lived assets on an on-going basis and recognizes any impairment in the year of determination. Long-lived assets were tested for impairment as of September 30, 2017 and 2016 and, in the opinion of management, there were no impairments. It is reasonably possible that relevant conditions could change in the near term and necessitate a change in management's estimate of the recoverability of these assets.

#### (j) Fair-value Measurements

The Organization reports a fair value measurement of all applicable financial assets and liabilities, including investments, inventory, pledges receivable, deferred revenue and short-term and long-term notes payable.

## (k) Investments

The investments in the accompanying consolidated financial statements are reported at fair value. See Note 4 for further information on fair value.

Net investment income is recorded as unrestricted unless specifically restricted by the donors. Unrealized appreciation or depreciation of investments is included in the accompanying consolidated statements of activities. Realized gains and losses are accounted for on the specific identification method.

It is the Organization's policy to sell donated equity securities upon receipt.

Investment expenses include the services of bank trustees, investment managers and custodians. The balance of investment management fees charged by the Organization's various investment managers in each fiscal year does not include those fees that are embedded in various other investment accounts and transactions.

#### (I) Donor-Advised Fund Investments

Donor-advised funds are identified by reference to contributions of a donor or donors. They are owned and controlled by the Organization for which the donors give advice with respect to the fund's distribution to various charities. The contributions by the donors remain invested until distributed.

#### (m) Valuation Allowances

EDF evaluates the discount on its pledges receivable balance annually. Pledges are grouped based on the due date of each individual pledge payment and the discount rate is determined by the riskfree rate at the time of the evaluation.

#### (n) Derivative Instruments and Fair Value of Financial Instruments

Interest-rate hedges may be used to manage the interest rate risk associated with the Organization's debt obligations, at the discretion of management. All derivative instruments are recognized as either assets or liabilities at fair value in the accompanying consolidated statements of financial position. The fair value of interest rate swap agreements is the estimated amount that an entity would receive or pay to terminate any swap agreements at the reporting date, taking into account current interest rates and the current creditworthiness of the swap counterparties. The Organization reports the fair value of interest rate swaps in either other assets or other liabilities, as appropriate, in the accompanying consolidated statements of financial position. The corresponding changes in the fair value of these swaps are reported as unrealized gains or losses in the accompanying consolidated statements of activities.

#### (o) Split-Interest Agreements

A portion of the Organization's investments results from deferred-giving vehicles subject to splitinterest agreements. Three different types of agreements are currently maintained: the charitable gift annuity, the charitable remainder unitrust, and the pooled income fund.

Charitable gift annuities are unrestricted irrevocable gifts under which the Organization agrees in turn to pay a life annuity to the donor or to a designated beneficiary. The contributed funds and the attendant liabilities immediately become part of the general assets and liabilities of the Organization, subject to the Organization maintaining an actuarial reserve in accordance with New York State law. Charitable remainder unitrust gifts are time-restricted contributions not available to the Organization until after the death of the donor, who, while living, receives an annual payout from the trust, based on a fixed percentage of the market value of the invested funds on December 31 of each year. The pooled income fund is composed of donations that are combined in

bond and equity mutual fund investments. Contributors receive a pro-rata share of the actual ordinary income of these funds until their deaths, at which point the investment asset share of the donors becomes available to the Organization.

The Organization values deferred gifts of cash at their face values and investments at their fair values. Organization liabilities are calculated on the basis of industry-standard actuarial data. Published Internal Revenue Service discount rates and actuarial tables are employed to determine the net present value of both contributions and liabilities pertaining to these deferred-giving arrangements.

The net asset value of a split-interest agreement at the time of the donor's death is reported in unrestricted operations unless specified otherwise by the donor.

#### (p) Accrued Vacation

Employees accrue vacation based on tenure and salary levels, which results in up to five weeks of vacation per year. Employees are allowed to accumulate up to 1½ times their yearly allotment, at which time accumulation ceases until vacation time is taken. Unused vacation balances, up to the accumulation limit, carry over to future years.

The Organization's obligation for accrued vacation is included as a liability in the accompanying consolidated statements of financial position and represents the cost of unused employee vacation time payable in the event of employee terminations. At September 30, 2017 and 2016, accrued vacation obligations were \$4,025,932 and \$3,639,092, respectively.

#### (q) Deferred Rent Payable

The difference between rent expense incurred by the Organization on an accrual basis and the rent amounts paid in cash, as well as the unamortized portion of rent concessions and landlord contributions to leasehold improvement projects, is reported as deferred rent payable in the accompanying consolidated statements of financial position.

- (r) Revenue Recognition
  - (i) Contributions Contributions and grants, including unconditional promises to give to the Organization (pledges), are recognized as revenue in the period received. If pledges receivable are to be paid over a period greater than one year, they are recorded at the present value of their estimated future cash flows using the effective discount rate. Conditional contributions are recognized as revenue when the conditions on which they depend have been substantially met. Contributions are considered to be available for unrestricted use unless specifically restricted by the donors.
  - (ii) Bequests Under a policy established by its Board of Trustees, at the recommendation of its Finance Committee, the Organization designates an amount up to 90% of total unrestricted bequests received for long-term investment, subject to its annual operating requirements.
  - (iii) Donated Goods and Services Donated goods and services are recognized at their fair values at the dates of donation. Contributions of services are also recognized at fair value when they are received, if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not donated.

Donated goods and services are reflected in the consolidated statements of activities as in-kind contributions, and therefore are recorded as both income and expense when they are received.

### (s) Income Taxes

In accordance with U.S. GAAP, the Organization must recognize a tax liability associated with tax positions taken for tax return purposes when it is more likely than not that the position will not be sustained upon examination by a taxing authority. The Organization does not believe it has taken any material uncertain tax positions and, accordingly, it has not recorded any liability for unrecognized tax benefits.

#### (t) Endowment Funds

On September 17, 2010, New York State enacted the New York Prudent Management of Institutional Funds Act ("NYPMIFA"). This law, which is a modified version of the Uniform Prudent Management of Institutional Funds Act ("UPMIFA"), made significant changes to the rules governing how New York not-for-profit organizations may manage, invest and spend their endowment funds. The law was designed to allow organizations to cope more easily with fluctuations in the value of their endowments and to afford them greater access to funds needed to support their programs and services in difficult financial times. It also expanded the options available to organizations seeking relief from donor restrictions on funds that have become obsolete, impracticable or wasteful. NYPMIFA applies to New York not-for-profit, education and religious corporations, associations organized and operated exclusively for charitable purposes, and certain trusts. The adoption of this law did not have a material effect on the Organization's consolidated financial statements.

### (u) Foreign Currency Translation

The Organization has offices in a number of countries. Assets and liabilities for these foreign branch offices are translated at the rates of exchange at the balance sheet date while income statement accounts are translated at the average exchange rates in effect during the period. The effect of such translation adjustments was to increase net assets by \$111,834 and \$-0- for the years ended September 30, 2017 and 2016, respectively.

## (v) New Accounting Pronouncements Issued But Not Yet Adopted

*(i)* Accounting for Leases

On February 25, 2016, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2016-02, "Leases," which will require lessees to recognize a lease liability, which is a lessee's obligation to make lease payments arising from a lease, measured on a discounted basis, and a right-of-use asset, which is an asset that represents the lessee's right to use, or control the use of, a specified asset for the lease term. The standard is effective for non-public business entities for fiscal years beginning after December 15, 2019. Management is currently evaluating the impact of this ASU on its consolidated financial statements.

#### (ii) Financial Statements of Not-for-Profits

In August 2016, the FASB issued ASU 2016-14, "Not-for-Profit Entities (Topic 958) and Health Care Entities (Topic 954) - Presentation of Financial Statements of Not-for-Profit Entities." The ASU amends the current reporting model for nonprofit organizations and enhances their required disclosures. The major changes include: (a) requiring the presentation of only two classes of net restrictions, (b) modifying the presentation of endowment funds and related disclosures, (c) requiring the use of the placed in service approach to recognize the expirations of restrictions on gifts used to acquire or construct long-lived assets absent explicit donor stipulations otherwise, (d) requiring that all nonprofits present an analysis of expenses by function and nature in either the statement of activities, a separate statement, or in the notes and disclose a summary of the allocation methods used to allocate costs, (e)

## Notes to Consolidated Financial Statements

requiring the disclosure of quantitative and qualitative information regarding liquidity and availability of resources, (f) presenting investment return net of external and direct internal expenses, and (g) modifying other financial statement reporting requirements and disclosures intended to increase the usefulness of nonprofit consolidated financial statements. The ASU is effective for the Organization's consolidated financial statements for fiscal years beginning after December 15, 2017. Early adoption is permitted. The provisions of the ASU must be applied on a retrospective basis for all years presented although certain optional practical expedients are available for periods prior to adoption. Management is currently evaluating the impact of this ASU on its consolidated financial statements.

#### (iii) Revenue From Contracts with Customers

In May 2014, the FASB issued ASU 2014-09, "Revenue from Contracts with Customers," as amended by ASU 2015-14. The core principle of ASU 2014-09 is built on the contract between a vendor and a customer for the provision of goods and services, and attempts to depict the exchange of rights and obligations between the parties in the pattern of revenue recognition based on the consideration to which the vendor is entitled. To accomplish this objective, the standard requires five basic steps: (i) identify the contract with the customer, (ii) identify the performance obligations in the contract, (iii) determine the transaction price, (iv) allocate the transaction price to the performance obligations in the contract, and (v) recognize revenue when (or as) the entity satisfies a performance obligation. Nonpublic entities will apply the new standard for annual periods beginning after December 15, 2018. Three basic transition methods are available - full retrospective, retrospective with certain practical expedients, and a cumulative effect approach. Under the third alternative, an entity would apply the new revenue standard only to contracts that are incomplete under legacy U.S. GAAP at the date of initial application and recognize the cumulative effect of the new standard as an adjustment to the opening balance of retained earnings. That is, prior years would not be restated and additional disclosures would be required to enable users of the financial statements to understand the impact of adopting the new standard in the current year compared to prior years that are presented under legacy U.S. GAAP. Early adoption is permitted for fiscal years beginning after December 15, 2016. Management is currently evaluating the impact of this ASU on its consolidated financial statements.

#### (w) Assets and Liabilities Held-For-Sale

The assets and liabilities for California Fisheries that meet accounting requirements to be classified as held-for-sale are presented as single asset and liability amounts in the consolidated statements of financial position.

The determination of fair value for assets and liabilities involves judgments and assumptions.

Development of estimates of fair values in this circumstance is dependent upon, among other factors, the nature of the potential sale transaction, composition of assets and liabilities, the comparability to market transactions, negotiations with purchaser, etc. Such factors bear directly on the range of potential fair values and the selection of the best estimates.

The Organization reviews all assets held-for-sale each reporting period to determine whether the existing carrying amounts are fully recoverable in comparison to estimated fair values.

The activities for California Fisheries are presented as a single line item in the consolidated statements of activities and consolidated statements of cash flows that meet accounting requirements to be classified as held-for-sale.

### (x) Reclassifications

Certain amounts included in the fiscal year 2016 consolidated financial statements have been reclassified to conform to the fiscal year 2017 presentation.

#### (y) Subsequent Events

The Organization considers the accounting treatment, and the related disclosures in the current fiscal year's consolidated financial statements, that may be required as the result of all events or transactions that occur after September 30, 2017 through December 6, 2017, the date the consolidated financial statements were available to be issued.

## 2. Pledges Receivable, Net

Unconditional amounts promised to the Organization, but not yet collected, have been recorded as pledges receivable. Pledges receivable are reported at net realizable value.

At each fiscal year-end, pledges receivable are estimated to be collected as follows:

| September 30,   | 2017  | 2016   |
|---|---|--|
| In one year or less<br>Between one and two years<br>Between two and three years<br>Between three and four years       | \$57,873,374<br>21,471,304<br>10,894,131<br>3,302,622 | \$ 73,458,436<br>36,578,279<br>10,600,000<br>8,300,000 |
| Gross pledges receivable  | 93,541,431  | 128,936,715  |
| Less: Present value discount (calculated at rates ranging from 0.1% to 2.01%) and allowance for uncollectible pledges | (1,449,681)   | (1,330,932)  |
|   | \$92,091,750  | \$127,605,783  |

While the Organization has an excellent record of collecting pledges receivable, management has provided a valuation allowance of \$403,622 and \$346,985 for uncollectible pledges as of September 30, 2017 and 2016, respectively.

## 3. Property and Equipment, Net

At each fiscal year-end, property and equipment consisted of the following:

| September 30,                                   | 2017          | 2016          |
|---|---------------|---------------|
| Furniture and equipment                         | \$ 5,150,754  | \$ 5,122,270  |
| Computer equipment                              | 3,609,541     | 3,134,010     |
| Leasehold improvements                          | 16,431,815    | 16,071,162    |
| Building  | 393,319       | 393,319       |
| Software development                            | 1,031,045     | 1,031,045     |
| Construction-in-progress                        | 478,682       | 41,573        |
|   | 27,095,156    | 25,793,379    |
| Less: Accumulated depreciation and amortization | (15,168,173)  | (12,999,982)  |
|   | \$ 11,926,983 | \$ 12,793,397 |

Depreciation and amortization expense was \$2,168,191 and \$1,671,787 for fiscal years 2017 and 2016, respectively.

Construction-in-progress consists primarily of consulting and design costs related to building improvements of the Organization's rental spaces located in New York, Boston, San Francisco, and Washington D.C.

Management estimates that the total cost to complete the construction-in-progress is approximately \$4,000,000.

## 4. Fair Value Measurements for Investments

U.S. GAAP also establishes a three-level valuation hierarchy of fair value measurements. These valuation techniques are based upon observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect market assumptions. These two types of input create the following fair value hierarchy:

Level 1 - Valuations are based on observable inputs that reflect quoted market prices in active markets for identical investments at the reporting date.

Level 2 - Valuations are based on (i) quoted prices - those investments, or similar investments, in active markets, (ii) quoted prices - those investments, or similar investments, in markets that are not active, or (iii) pricing inputs other than quoted prices that are directly or indirectly observable at the reporting date. Level 2 assets include those investments or similar investments that are redeemable at or near the balance sheet date and for which a model was derived for valuation.

Level 3 - Valuations are based on pricing inputs that are unobservable and include situations where (i) there is little, if any, market activity for the investments, (ii) the investments cannot be independently valued, or (iii) the investments cannot be immediately redeemed at or near the fiscal year-end.

Notes to Consolidated Financial Statements

The following is a description of the valuation methodologies and inputs used for investments. There have been no changes in methodologies for the years ended September 30, 2017 and 2016.

Equity securities are valued based upon quoted market prices and they are included in Level 1. Level 1 securities primarily include publicly traded equity securities.

Since many fixed income securities do not trade on a daily basis, the methodology of the pricing vendor uses available information as applicable such as benchmark curves, benchmarking of like securities, sector groupings, and matrix pricing. The pricing vendor considers available market observable inputs in determining the evaluation for a security. Thus, certain securities may not be priced using quoted prices, but rather determined from market observable information. These investments are included in Level 2 and are primarily comprised of corporate fixed income, and government, mortgage and asset-backed securities.

The Organization uses net asset value ("NAV") or its equivalent to determine the fair value of all investments which (i) do not have a readily determinable fair value and (ii) prepare their investees' financial statements consistent with the measurement principles of an investment company or an entity with the attributes of an investment company. Investments for which fair value is measured using NAV per share or its equivalent as a practical expedient have not been categorized within the fair value hierarchy, and certain related tables have been appropriately excluded from the consolidated financial statements.

Money market funds are valued based on the NAV of the shares held by the Organization. NAV is based upon the fair value of the money market fund's underlying investments. The Organization's investments in the money market funds can be redeemed immediately at the current NAV per share. There were no unfunded commitments as of September 30, 2017 and 2016.

The Organization's investments are subject to various risks, such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of those securities could occur in the near term and that such changes could materially affect the amounts reported in the accompanying consolidated financial statements.

The available market data is monitored to assess the appropriate classification of financial instruments within the fair value hierarchy. Changes in economic conditions or valuation techniques may require the transfer of financial instruments from one level to another. In such instances, the transfer is reported at the beginning of the reporting period. During fiscal years 2017 and 2016, there were no transfers between the fair value hierarchy levels.

At each fiscal year-end, the costs and fair values of investments were as follows:

|                                   | 2017         |              | 2016         |              |
|-----------------------------------|--------------|--------------|--------------|--------------|
|                                   | Cost         | Fair Value   | Cost         | Fair Value   |
| Funds valued at NAV or equivalent | \$ 625,478   | \$ 1,003,352 | \$ 650,549   | \$ 982,671   |
| Equities                          | 6,513,555    | 7,501,705    | 4,744,954    | 4,948,862    |
| Mutual funds                      | 5,990,944    | 5,755,416    | 5,972,262    | 5,101,010    |
| Fixed Income                      | 13,221,534   | 13,229,277   | 13,077,082   | 13,219,834   |
| Money market funds and cash with  |              |              |              |              |
| brokers                           | 38,305,831   | 38,305,831   | 37,801,929   | 37,452,151   |
| Other investments - subject to    |              |              |              |              |
| split-interest agreements         | 7,039,970    | 8,615,115    | 5,481,342    | 6,858,811    |
|                                   | \$71,697,312 | \$74,410,696 | \$67,728,118 | \$68,563,339 |

September 30,

As portrayed above, concentrations of the Organization's investments in excess of 10% of the fair values of its portfolio included approximately (i) 83% invested in equity and debt securities, mutual and exchange-traded funds, and (ii) 12% invested in assets subject to split-interest agreements. The following table summarizes investment return by net asset classification:

| September 30,  |                       |                           |                        |                       |                           |                           |
|--|-----------------------|---------------------------|------------------------|-----------------------|---------------------------|---------------------------|
|  |                       | 2017                      |                        |                       | 2016                      |                           |
|  | Unrestricted          | Temporarily<br>Restricted | Total                  | Unrestricted          | Temporarily<br>Restricted | Total                     |
| Dividends and interest<br>Realized and unrealized gains  | \$ 621,882<br>306,065 | \$ 181,545<br>1,322,860   | \$803,427<br>1,628,925 | \$ 870,965<br>725,067 | \$ 193,116<br>424,223     | \$ 1,064,081<br>1,149,290 |
| Net return on investments<br>Investment return allocated | 927,947               | 1,504,405                 | 2,432,352              | 1,596,032             | 617,339                   | 2,213,371                 |
| for operations   | (2,595,321)           | (742,844)                 | (3,338,165)            | (2,500,000)           | (315,898)                 | (2,815,898)               |
| Investment results, net of allocation to operations      | \$(1,667,374)         | \$ 761,561                | \$ (905,813)           | \$ (903,968)          | \$ 301,441                | \$ (602,527)              |

The following tables summarize the investments of the Organization's assets at each fiscal yearend, in accordance with the fair value valuation levels:

|   | Level 1      | Level 2      | Total         |
|---|--------------|--------------|---------------|
| Temporary investments for future periods - cash with broker | \$34,250,987 | \$-          | \$34,250,987  |
| Money market funds and cash with brokers                    | 38,305,831   | -            | 38,305,831    |
| Equities  | 7,501,705    | -            | 7,501,705     |
| Nutual funds  | 5,755,416    | -            | 5,755,416     |
| Fixed income  | -            | 13,229,277   | 13,229,277    |
| Other investments - subject to split-interest agreements    | 1,408,175    | 1,039,438    | 2,447,613     |
|   | 87,222,114   | 14,268,715   | 101,490,829   |
| Other investments - subject to split-interest agreements*   | -            | -            | 6,167,502     |
| Funds valued at NAV or equivalent*                          | -            | -            | 1,003,352     |
| Total   | \$87,222,114 | \$14,268,715 | \$108,661,683 |

| September 30, 2016  | Level 1      | Level 2      | Total         |
|---|--------------|--------------|---------------|
|   |              |              | +             |
| Temporary investments for future periods - cash with broker | \$33,141,142 | \$-          | \$ 33,141,142 |
| Money market funds and cash with brokers                    | 37,452,151   | -            | 37,452,151    |
| Equities  | 4,948,862    | -            | 4,948,862     |
| Mutual funds  | 5,101,010    | -            | 5,101,010     |
| Fixed Income  |              | 13,219,834   | 13,219,834    |
| Other investments - subject to split-interest agreements    | 806,260      | 368,098      | 1,174,358     |
|   | 81,449,425   | 13,587,932   | 95,037,357    |
| Other investments - subject to split-interest agreements*   | - · · · -    | -            | 5,684,453     |
| Funds valued at NAV or equivalent*                          | -            | -            | 982,671       |
| Total   | \$81,449,425 | \$13,587,932 | \$101,704,481 |

\* Certain investments that are measured at fair value using the NAV per share (or its equivalent) practical expedient have not been recognized in the fair value hierarchy. The fair value amounts presented in the preceding tables are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the consolidated statements of financial position.

The following table provides a summary of the class, fair value redemption frequency, and redemption notice period for those assets whose fair value is estimated using the NAV per share or its equivalent for which the fair value is not readily determinable:

| September 30, 2017  |                          |                         |                         |                             |
|---|--------------------------|-------------------------|-------------------------|-----------------------------|
|   |                          | Unfunded                | Redemption              | Redemption                  |
| Investment Type   | Fair Value               | Commitments             | Frequency               | Notice Period               |
| Funds valued at NAV or<br>equivalent*<br>Other investments - split- | \$1,003,352              | \$20,000                | **                      | **                          |
| interest agreements*  | 6,167,502                | -                       | ***                     | ***                         |
|   |                          |                         |                         |                             |
| Santambar 30 2016   |                          |                         |                         |                             |
| September 30, 2016  |                          | Unfunded                | Redemntion              | Redemption                  |
| September 30, 2016<br>Investment Type                               | Fair Value               | Unfunded<br>Commitments | Redemption<br>Frequency | Redemption<br>Notice Period |
|   | Fair Value<br>\$ 982,671 |                         | •                       |                             |

- \* For the funds valued at NAV or equivalent, the investment objective is to invest in funds with underlying investments in technology companies primarily in the digital, greentech, and health care & biotechnology sectors. These investments are long term and highly illiquid. The investment objective of the funds at NAV for the split-interest agreements is to approximate as closely as practicable, before expenses, the performance of the respective investment indexes over the long term.
- \*\* Redemptions are not permitted; as a result, there is no applicable notice period.
- \*\*\* There are no restrictions on the redemption of these investments.

See Note 6 for fair value measurement disclosures relating to the Organization's debt and interestrate swaps.

## 5. Donor-Advised Fund Investments

In fiscal year 2008, the Organization established a donor-advised fund ("DAF") administered by a third party and created for the purpose of managing charitable donations on behalf of individual donors. The donors have the privilege of providing advice with respect to the fund's distributions to various charities. The investments of the DAF remain as assets of the Organization until the charitable donations are made out of the fund.

There were no investment assets held and no charitable donations made from the DAF for fiscal 2017 and 2016.

## 6. Notes Payable and Interest-Rate Swaps

At each fiscal year-end, notes payable were as follows:

| September 30,  | 2017   | 2016  |
|--|--|---|
| Promissory note from donor, payable on demand<br>Promissory note terminating 2018, at LIBOR + 1.5%<br>Promissory note terminating 2019, at 4.21%<br>Promissory note terminating 2021, at LIBOR + 1.75% | \$ 100,000<br>87,500<br>980,000<br>6,562,500 | \$ 100,000<br>237,500<br>1,190,000<br>7,312,500 |
|  | 7,730,000                                    | 8,840,000                                       |
| Fair-value adjustment  | (577)  | (5,824)   |
|  | \$7,729,423                                  | \$8,834,176                                     |

#### Notes Payable and Line of Credit

In fiscal year 1998, a donor provided a \$100,000 interest-free loan for the Organization's operations that remains outstanding and is due on demand. The imputed interest on this loan is not material to the accompanying consolidated financial statements.

In fiscal year 2008, the Organization borrowed \$1,500,000 from a bank, through a 10-year promissory note, the proceeds from which were used for funding the renovations of the California office. The loan is being repaid in monthly principal installments of \$12,500, with interest at the one-month LIBOR, plus 1.5%, 2.73% and 1.99% at September 30, 2017 and 2016, respectively. In fiscal year 2012, the Organization borrowed an additional 7-year bank loan of \$2,100,000, which is being repaid in monthly principal installments of \$17,500, plus interest at 4.21%. In fiscal year 2016, the Organization borrowed \$7,500,000 from a bank, through a 5-year promissory note with an option to extend the maturity date for an additional 5 years, the proceeds from which were used for funding the renovations of the New York City office. The loan is being repaid in monthly principal installments of \$62,500, with interest at one-month LIBOR, plus 1.75%, 2.98% and 2.22% at September 30, 2017 and 2016, respectively. At September 30, 2017, the Organization was in compliance with all debt covenants for these loans.

The Organization has also entered into an interest-rate swap agreement, having an initial notional value of \$3,352,083 and a notional value of \$87,500 and \$237,500 at September 30, 2017 and 2016, respectively, to protect against the interest rate fluctuations on the fiscal year 2008 bank note. The notional value of the swap declines monthly to coincide with the declining balance on the promissory notes as installment principal payments are made, and the swap matures in 2018. Based on the swap agreement, the Organization pays interest at 5.49% and receives interest at a rate of one-month LIBOR plus 1.5% on the notional value of the swap. These terms effectively convert the interest rate on the promissory notes from a variable rate to a fixed rate.

The estimated fair value of the interest-rate swap agreement was \$(778) and \$(6,510) at September 30, 2017 and 2016, respectively, which represents the cost that the Organization would have to pay to terminate the interest-rate swap agreement.

The interest-rate-swap agreement is valued using a swap valuation model that utilizes an income approach using observable market inputs including interest rate, LIBOR swap rates and credit default swap rates.

The fair values of the promissory notes reflect an adjustment for the gain corresponding to the hedging relationship with the interest-rate swap agreement. The Organization included the gain on the hedged promissory notes in the same line item as the offsetting loss on the related interest-rate swap.

Pre-swap annual contractual maturities of notes payable outstanding at September 30, 2017, excluding the \$100,000 note payable on demand, are as follows:

Year ending September 30,

| 2018  | \$1,047,500 |
|-------|-------------|
| 2019  | 1,520,000   |
| 2020  | 750,000     |
| 2021  | 4,312,500   |
| Total | \$7,630,000 |

Interest expense on debt borrowings, as well as on interest-rate swap agreements, was \$264,965 and \$165,150 in fiscal years 2017 and 2016, respectively.

At September 30, 2017, the Organization had an unsecured line of credit of \$7,500,000 for ongoing operational requirements. There was no outstanding balance at September 30, 2017 or 2016 under this line of credit.

## 7. Temporarily Restricted Net Assets

At each fiscal year-end, temporarily restricted net assets (including allocation of investment gains and losses) were categorized as follows:

| September 30,          | 2017          | 2016          |
|------------------------|---------------|---------------|
| Restricted by purpose: |               |               |
| Climate and energy     | \$ 54,030,540 | \$ 65,014,844 |
| Oceans                 | 25,387,328    | 23,688,102    |
| Ecosystems             | 35,003,936    | 34,822,594    |
| Health                 | 1,640,126     | 2,327,095     |
| Education              | 5,364,466     | 9,695,674     |
|                        | 121,426,396   | 135,548,309   |
| Restricted by time     | 5,651,964     | 22,810,128    |
|                        | \$127,078,360 | \$158,358,437 |

During each fiscal year, net assets released from restrictions were for the following:

| Year ended September 30,    | 2017                    | 2016                    |
|-----------------------------|-------------------------|-------------------------|
| Climate and energy          | \$ 41,840,337           | \$ 67,711,396           |
| Oceans                      | 21,226,378              | 26,736,691              |
| Ecosystems<br>Health        | 20,170,707<br>3,806,584 | 17,707,490<br>3,606,364 |
| Education                   | 3,800,384<br>8,845,994  | 2,012,697               |
|                             | 95,890,000              | 117,774,638             |
| Time restrictions satisfied | 45,868,771              | 20,339,353              |
|                             | \$141,758,771           | \$138,113,991           |

## 8. Employee Retirement Plans

The Organization maintains a 403(b) tax-deferred retirement plan, which is funded by contributions from both the Organization and its employees. The Organization's contribution is based upon employees' years of service, ranges from 3% to 8% of eligible employees' salaries, and is recorded as an expense annually. The related expense for fiscal years 2017 and 2016, respectively, was approximately \$2,840,000 and \$2,794,000.

In fiscal year 2004, the Organization established a 457(b) deferred-compensation plan for certain key employees that is funded by both the Organization and the employees. As such, the investment allocations are directed by the employees, but the investments remain as assets of the Organization until the employees retire. At September 30, 2017 and 2016, respectively, the asset value of this plan was \$3,418,469 and \$2,936,849.

The fair value of plan assets and the corresponding liability are reported as other assets and other liabilities, respectively, in the accompanying consolidated statements of financial position.

## 9. Joint Costs

For fiscal years 2017 and 2016, the Organization has allocated joint costs (for informational materials and activities that include fund-raising appeals) among program and supporting services as follows:

| Year ended September 30,  | 2017         | 2016        |
|---------------------------|--------------|-------------|
| Climate and energy        | \$ 5,901,897 | \$4,106,406 |
| Ecosystems                | 75,277       | 80,532      |
| Education                 | 2,488,207    | 2,023,768   |
| Membership activities     | 1,705,442    | 1,479,343   |
| New member acquisition    | 1,341,117    | 850,330     |
| Membership - fund-raising | 1,111,523    | 1,020,387   |
| Health                    | 65,955       | 49,079      |
| Oceans                    | 46,252       | 31,878      |
|                           | \$12,735,670 | \$9,641,723 |

The portion of cost allocated to membership activities consists of that component of membership mailings that contain information about the Organization and the types of actions an individual may take with regard to a specific issue. New member acquisition reflects the cost of materials and information that requests individuals to join the Organization. Membership fund-raising is that component of joint costs associated with asking the Organization's current members for contributions. Additional fund-raising activities that included program information were not eligible for allocation under accounting principles generally accepted in the United States of America and were treated exclusively as membership fund-raising or new member acquisition expense.

## 10. Concentrations of Credit Risk

The Organization maintains its cash and cash equivalents in both interest-bearing and noninterestbearing accounts which, at times, may exceed Federal Deposit Insurance Corporation ("FDIC") insurance limits. The Organization may have cash deposits at financial institutions in excess of FDIC insurance limits. The Organization's investments are placed with high-credit-quality financial institutions with strong credit ratings and management believes that credit risk related to these accounts is minimal. The Organization has not experienced any losses in such accounts, and management believes the Organization is exposed to any significant credit risk.

## 11. Wholly-Controlled Entity Transactions

## (a) The Action Fund

The Action Fund reported total support and revenue of 13,059,676 and 11,928,336 in fiscal years 2017 and 2016, respectively, which included grants of 4,570,238 and 1,200,000, respectively, from EDF, representing a portion of the grass-roots lobbying and the direct lobbying allowances permitted by EDF as a 501(c)(3) organization.

The Action Fund recorded operating expenses of \$14,158,125 and \$9,331,743 in fiscal years 2017 and 2016, respectively. Included in expenses were direct expenses related to grass-roots lobbying, direct lobbying and fund-raising, as well as allocated expenses for management by EDF. Changes to the Action Fund's net assets are included in unrestricted and temporarily restricted net assets in the accompanying consolidated financial statements.

The Action Fund includes among its activity an intercompany payable of \$455,959 in fiscal year 2017 and an intercompany payable in the amount of \$160,505 in fiscal year 2016, due to and from EDF, respectively. Amounts invested by EDF are on behalf of the Action Fund and interest accrues to the benefit of the Action Fund. The amount of the intercompany receivable is payable on demand.

#### (b) California Fisheries - Discontinued Operations

Grants of \$5,000,000 were awarded in fiscal year 2008 to EDF in support of California Fisheries' mission. Originally, EDF managed the grants as pass-through grants to California Fisheries, which were used to fund its operations and to establish a revolving loan fund ("Loan Fund"). The Loan Fund was established with an initial amount of \$4,550,000 to provide for loans intended to improve and reform the conservation and financial performance of California's marine fisheries. \$110,610 and \$156,103 was utilized for programs in fiscal years 2017 and 2016, respectively, resulting in a Loan Fund balance of \$3,091,374 and \$3,201,983, respectively, which includes an estimated valuation allowance of \$202,827 and \$295,947 at September 30, 2017 and 2016, respectively.

California Fisheries recorded total revenue and support of \$245,101 and \$210,433 in fiscal years 2017 and 2016, respectively.

#### (c) EDF Mexico

EDF Mexico commenced operations in August 2009. Expenditures of \$1,647,224 and \$1,685,253 for fiscal years 2017 and 2016, respectively, are included as part of EDF in the accompanying consolidated financial statements.

#### (d) EDAF PAC

EDAF PAC commenced operations in December 2009. Revenues of \$5,160 and \$21,540 and expenditures of \$2,000 and \$25,500 for fiscal years 2017 and 2016, respectively, are included as part of the Action Fund in the accompanying consolidated financial statements.

#### (e) EDF Europe

EDF Europe commenced operations in September 2014. Revenues of \$830,308 and \$629,114 and expenditures of \$588,646 and \$616,053 for fiscal years 2017 and 2016, respectively, are included as part of EDF in the accompanying consolidated financial statements.

### (f) EDF Beijing

EDF Beijing commenced operations in July 2017. Revenues of \$1,900,808 and expenditures of \$1,900,808 for fiscal year 2017 are included as part of EDF in the accompanying consolidated financial statements.

### 12. Commitments and Contingency

#### (a) Operating Leases

The Organization leases premises at 13 locations under operating leases that expire on various dates through September 2023.

The following is a schedule by year of future minimum rental payments that have initial or remaining non-cancelable lease terms in excess of one year as of September 30, 2017:

| 2018       | \$ 8,129,475 |
|------------|--------------|
| 2019       | 8,232,474    |
| 2020       | 7,931,726    |
| 2021       | 7,824,278    |
| 2022       | 7,748,359    |
| Thereafter | 11,964,886   |
|            | \$51,831,198 |

Year ending September 30,

Rent expense included in operations for fiscal years 2017 and 2016 was \$7,226,883 and \$7,190,228, respectively. Certain leases provide for additional rental payments to cover increases in real estate taxes and expenses as yet undetermined.

#### (b) Governmental Audits

Government-funded activities are subject to audit by the applicable granting agencies. At September 30, 2017 and 2016, there were no material obligations outstanding as a result of such audits, and management believes that no material obligations will result from any future audits of such activities.

#### (c) Litigation

The Organization is from time to time subject to legal actions in the normal course of business. In the opinion of the Organization's management, as of September 30, 2017, the eventual resolution of these matters will not materially affect the financial position, cash flows, or change in net assets of the Organization.

#### (d) Other Contracts

In the normal course of business, the Organization enters into various contracts and agreements, which are typically renewable on a year-to-year basis.

### 13. Endowment

#### (a) The Endowment

The Organization's permanent endowment consists of twenty-one individual funds, established for a variety of purposes and consisting entirely of donor-restricted funds. As required by generally accepted accounting principles, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

#### (b) Return Objectives and Risk Parameters

The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding for programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Under this policy, as approved by the Board of Trustees, the endowment assets are invested with a focus on earning market returns or better while assuming a moderate level of investment risk.

#### (c) Spending Policy and How the Investment Objectives Relate to Spending Policy

The Organization has a policy of annually appropriating for expenditure an amount of up to 5% of the average fair market value of the donor-restricted endowment, measured as of the last day of the calendar quarter for the twenty quarters immediately preceding the fiscal year in which the appropriation for expenditure is approved. In establishing this policy, the Organization's management has considered the long-term expected return on its endowment. This is consistent with the Organization's objective to maintain the purchasing power of the endowment assets held in perpetuity, as well as to provide additional real growth through new gifts and investment return.

## (d) Endowment Net-Asset Composition by Type of Fund

|  | Temporarily<br>Restricted | Permanently<br>Restricted | Total        |
|--|---------------------------|---------------------------|--------------|
| Donor-restricted endowment funds<br>Accumulated earnings not yet | \$-                       | \$7,320,940               | \$ 7,320,940 |
| appropriated for expenditure                                     | 5,921,290                 | -                         | 5,921,290    |
| Total funds  | \$5,921,290               | \$7,320,940               | \$13,242,230 |
| September 30, 2016, as Restated                                  | Temporarily<br>Restricted | Permanently<br>Restricted | Total        |
|  | 1 3                       | 5                         | Total        |
| Donor-restricted endowment funds<br>Accumulated earnings not yet | \$ -                      | \$7,293,419               | \$ 7,293,419 |
|  |                           |                           |              |
| appropriated for expenditure                                     | 5,159,727                 | -                         | 5,159,727    |

### September 30, 2017

## (e) Changes in Endowment Net Assets by Fiscal Year

### Year ended September 30, 2017

|  | Temporarily<br>Restricted     | Permanently<br>Restricted  | Total                               |
|--|-------------------------------|----------------------------|-------------------------------------|
| Net assets, beginning of year, as restated<br>Current year additions<br>Investment returns<br>Current year appropriation for | \$5,159,727<br>-<br>1,504,407 | \$7,293,419<br>27,521<br>- | \$12,453,146<br>27,521<br>1,504,407 |
| expenditure  | (742,844)                     | -                          | (742,844)                           |
| Net assets, end of year  | \$5,921,290                   | \$7,320,940                | \$13,242,230                        |

### Year ended September 30, 2016

|  | Temporarily<br>Restricted | Permanently<br>Restricted | Total                   |
|--|---------------------------|---------------------------|-------------------------|
| Net assets, beginning of year, as restated<br>Investment returns<br>Current year appropriation for | \$4,877,358<br>598,267    | \$7,293,419<br>-          | \$12,170,777<br>598,267 |
| expenditure  | (315,898)                 | -                         | (315,898)               |
| Net assets, end of year, as restated   | \$5,159,727               | \$7,293,419               | \$12,453,146            |

## (f) Interpretation of Relevant Law

NYPMIFA is applicable to the Organization's donor-restricted endowment funds. Due to unfavorable market fluctuations, from time to time, the fair value of assets associated with individual donor-restricted endowment funds may decline below the historical dollar value of the donor's original, permanently restricted contribution. Under the terms of NYPMIFA, the Organization has no responsibility to restore such decrease in value. There were no such deficiencies in either fiscal year 2017 or 2016.

## 14. Restatement of Net Assets

The consolidated financial statements for the years ended September 30, 2016 and 2015 have been restated to correct a donor classification of net assets from unrestricted to permanently restricted net assets. The effects of the restatement are summarized as follows:

| Years ended September 30, 201   | 6 and 2015     |                |                |               |             |               |
|---|----------------|----------------|----------------|---------------|-------------|---------------|
|   | Unrestricted - | Unrestricted - | Unrestricted - |               |             |               |
|   | Available for  | Board          | Net Assets     | Temporarily   | Permanently |               |
|   | Operations     | Designated     | Held-for-Sale  | Restricted    | Restricted  | Total         |
| Net assets at September 30,<br>2015, as previously reported<br>Correction for donor | \$2,322,196    | \$45,841,599   | \$ -           | \$157,569,169 | \$3,736,498 | \$209,469,462 |
| classification  | -              | (4,599,013)    | -              | 1,042,092     | 3,556,921   | -             |
| Net assets at September 30, 2015, as restated                                       | 2,322,196      | 41,242,586     | -              | 158,611,261   | 7,293,419   | 209,469,462   |
| Discontinued operations<br>Change in net assets at<br>September 30, 2016, as        | (116,600)      | -              | 116,600        | -             | -           | -             |
| previously reported   | 389,094        | 7,076,262      | -              | (252,824)     | -           | 7,212,532     |
| Net assets at September 30, 2016, as restated                                       | \$2,594,690    | \$48,318,848   | \$116,600      | \$158,358,437 | \$7,293,419 | \$216,681,994 |

## 15. Contributed Services

EDF engaged a consulting organization to review EDF's current global governance model and recommend potential options with conditions for success required for each model, the staff capacity required and time line for implementation as well as a view on key risks. These services, valued at \$1,096,995, were donated to EDF.

## 16. Program and Supporting Services Expenses

During each fiscal year, total expenses were allocated among program and supporting services as follows:

| Year ended September 30,   | 2017          | 2016          |
|----------------------------|---------------|---------------|
| Programs                   | \$153,982,802 | \$139,046,984 |
| General and administrative | 10,638,896    | 9,471,062     |
| Fund-raising               | 17,603,874    | 15,063,715    |
|                            | \$182,225,572 | \$163,581,761 |

## 17. Discontinued Operations

California Fisheries has faced real constraints in achieving and maintaining economic scale under its currently defined mission. For this reason, on March 3, 2017, the California Fisheries' Board of Directors decided to explore opportunities to either transfer all remaining assets of California Fisheries to another not-for-profit ("Acquirer") or, if no suitable partner could be found, to wind down operations.

On May 15, 2017, California Fisheries entered into a letter of intention ("LOI") with the Acquirer, pending satisfactory approval by the Acquirer's Board of Directors, to transfer assets and liabilities from California Fisheries to the Acquirer. On October 26, 2017, the Acquirer's Board of Directors approved moving forward with the acquisition and to move from a LOI to due diligence and drafting of legal transfer documents.

As a result of these items, in accordance with U.S. GAAP, EDF has prepared its consolidated financial statements with California Fisheries reported as discontinued operations for all years presented.

Included in the consolidated statements of financial position within total assets held-for-sale, total liabilities held-for-sale and unrestricted net assets held-for-sale are the following:

| September 30,  | 2017                              | 2016                               |
|--|-----------------------------------|------------------------------------|
| Assets   |                                   |                                    |
| Cash and cash equivalents<br>Temporary investments for future periods<br>California Fisheries Ioans, net | \$780,231<br>643,506<br>1,832,773 | \$ 353,422<br>832,513<br>2,164,671 |
| Total assets held-for-sale   | \$3,256,510                       | \$3,350,606                        |
| Liabilities  |                                   |                                    |
| Accounts payable and accrued expenses<br>California Fisheries grants payable                             | \$  46,746<br>3,091,374           | \$ 32,023<br>3,201,983             |
| Total liabilities held-for-sale  | 3,138,120                         | 3,234,006                          |
| Net Assets   |                                   |                                    |
| Unrestricted available for operations  | 118,390                           | 116,600                            |
| Total unrestricted net assets held-for-sale  | 118,390                           | 116,600                            |
|  | \$3,256,510                       | \$3,350,606                        |

Included in the change in net assets from discontinued operations within the consolidated statements of activities are the following:

| Year ended September 30,   | 2017  | 2016  |
|--|---|---|
| Operating support and revenue:<br>Support:   |   |   |
| Foundations and other institutional giving   | \$100,000   | \$ 67,500   |
| Total support  | 100,000   | 67,500  |
| Revenue:<br>Investment income allocated for operations<br>Fees, royalties and other income   | 145,101   | 142,933   |
| Total revenue  | 145,101   | 142,933   |
| Total operating support and revenue  | 245,101   | 210,433   |
| Operating expenses:<br>Compensation<br>Professional and consulting fees<br>Travel<br>Postage and Delivery<br>Occupancy<br>Telecommunications<br>Supplies and equipment<br>Meetings and events<br>Subscriptions and dues<br>Other<br>Total operating expenses | 176,658<br>36,203<br>2,058<br>-<br>9,198<br>1,585<br>639<br>2,254<br>10<br>3,121<br>231,726 | 154,409<br>36,809<br>3,420<br>11<br>8,610<br>1,959<br>771<br>267<br>178<br>1,772<br>208,206 |
| Change in net assets from operations<br>Change in net assets from non-operating activities:  | 13,375  | 2,227   |
| Other income (expenses), net of contributions and other<br>income<br>Investment results, net of allocation to operations   | -<br>(11,585)   | -<br>1,923  |
| Change in net assets   | 1,790   | 4,150   |
| Net assets, beginning of year  | 116,600   | 112,450   |
| Net assets, end of year  | \$118,390   | \$116,600   |

Supplementary Information

Consolidating Schedule of Financial Position

| September 30, 2017   |  |   |  |                                       |  |   |
|--|--|---|--|---------------------------------------|--|---|
|  | EDF  | EDAF  | Subtotal<br>Continued<br>Operations  | CFF<br>(Discontinued<br>Operations)   | Eliminations                                 | Total   |
| Assets   |  |   |  |                                       |  |   |
| Cash and cash equivalents<br>Temporary investments for future periods<br>Prepaid expenses and other assets<br>Pledges receivable, net<br>Property and equipment, net<br>Investments<br>Intercompany receivable<br>Assets held-for-sale | \$ 8,537,451<br>27,837,220<br>5,965,612<br>91,951,750<br>11,926,983<br>74,410,696<br>489,912 | \$ 963,401<br>6,413,767<br>143,547<br>140,000<br>-<br>- | \$ 9,500,852<br>34,250,987<br>6,109,159<br>92,091,750<br>11,926,983<br>74,410,696<br>489,912 | \$ -<br>-<br>-<br>-<br>-<br>3,256,510 | \$-<br>-<br>-<br>-<br>-<br>(489,912)         | \$ 9,500,852<br>34,250,987<br>6,109,159<br>92,091,750<br>11,926,983<br>74,410,696   |
| Total Assets   | \$221,119,624  | \$7,660,715   | \$228,780,339  | \$3,256,510                           | \$(489,912)                                  | 3,256,510<br>\$231,546,937  |
| Liabilities and Net Assets   | ΨZZ1,117,024   | \$7,000,713   | \$220,100,337  | \$3,230,310                           | φ(407,712)                                   | \$231,340,737   |
| Liabilities:<br>Accounts payable and accrued expenses<br>Deferred revenue and rent payable<br>Annuities payable<br>Notes payable<br>Other liabilities<br>Intercompany payable<br>Liabilities held-for-sale                             | <pre>\$ 13,448,184 3,261,838 4,777,168 7,729,423 6,839,127 -</pre>                           | \$ 408,093<br>-<br>-<br>19,000<br>455,959<br>-          | \$ 13,856,277<br>3,261,838<br>4,777,168<br>7,729,423<br>6,858,127<br>455,959                 | \$ -<br>-<br>-<br>-<br>3,138,120      | \$ (33,953)<br>-<br>-<br>-<br>(455,959)<br>- | \$ 13,822,324<br>3,261,838<br>4,777,168<br>7,729,423<br>6,858,127<br>-<br>3,138,120 |
| Total Liabilities  | 36,055,740   | 883,052   | 36,938,792   | 3,138,120                             | (489,912)                                    | 39,587,000  |
| Commitments and Contingencies  |  |   |  |                                       |  |   |
| Net Assets:<br>Unrestricted:<br>Available for operations<br>Board designated<br>Unrestricted net assets held-for-sale  | 237,550<br>54,084,444<br>-   | 172,600<br>2,947,653<br>-                               | 410,150<br>57,032,097<br>-   | -<br>-<br>118,390                     | -<br>-<br>-                                  | 410,150<br>57,032,097<br>118,390  |
| Total Unrestricted<br>Temporarily restricted<br>Permanently restricted   | 54,321,994<br>123,420,950<br>7,320,940   | 3,120,253<br>3,657,410<br>-                             | 57,442,247<br>127,078,360<br>7,320,940   | 118,390<br>-<br>-                     | -<br>-                                       | 57,560,637<br>127,078,360<br>7,320,940  |
| Total Net Assets   | 185,063,884  | 6,777,663   | 191,841,547  | 118,390                               | -  | 191,959,937   |
| Total Liabilities and Net Assets   | \$221,119,624  | \$7,660,715   | \$228,780,339  | \$3,256,510                           | \$(489,912)                                  | \$231,546,937   |

Consolidating Schedule of Financial Position

| September 30, 2016   |   |  |   |                                       |  |   |
|--|---|--|---|---------------------------------------|--|---|
|  |   |  | Subtotal<br>Continued   |                                       |  |   |
|  | EDF   | EDAF   | Operations  | CFF                                   | Eliminations                                 | Total   |
| Assets   |   |  |   |                                       |  |   |
| Cash and cash equivalents<br>Temporary investments for future periods<br>Prepaid expenses and other assets<br>Pledges receivable, net<br>Property and equipment, net<br>Investments<br>Intercompany receivable | \$ 3,908,362<br>23,736,277<br>5,521,189<br>127,570,783<br>12,793,397<br>68,563,339<br>181,152 | \$ 213,186<br>9,404,865<br>133,209<br>35,000 | \$ 4,121,548<br>33,141,142<br>5,654,398<br>127,605,783<br>12,793,397<br>68,563,339<br>181,152 | \$ -<br>-<br>-<br>-<br>-<br>-<br>-    | \$ -<br>-<br>-<br>-<br>-<br>(181,152)        | \$ 4,121,548<br>33,141,142<br>5,654,398<br>127,605,783<br>12,793,397<br>68,563,339  |
| Assets held-for-sale   | -   | -  | -   | 3,350,606                             | -  | 3,350,606   |
| Total Assets   | \$242,274,499   | \$9,786,260                                  | \$252,060,759   | \$3,350,606                           | \$(181,152)                                  | \$255,230,213   |
| Liabilities and Net Assets   |   |  |   |                                       |  |   |
| Liabilities:<br>Accounts payable and accrued expenses<br>Deferred revenue and rent payable<br>Annuities payable<br>Notes payable<br>Other liabilities<br>Intercompany payable<br>Liabilities held-for-sale     | \$ 12,778,379<br>3,015,599<br>4,013,734<br>8,834,176<br>4,943,480                             | \$1,749,492<br>-<br>-<br>160,505<br>-        | \$ 14,527,871<br>3,015,599<br>4,013,734<br>8,834,176<br>4,943,480<br>160,505                  | \$ -<br>-<br>-<br>-<br>-<br>3,234,006 | \$ (20,647)<br>-<br>-<br>-<br>(160,505)<br>- | \$ 14,507,224<br>3,015,599<br>4,013,734<br>8,834,176<br>4,943,480<br>-<br>3,234,006 |
| Total Liabilities  | 33,585,368  | 1,909,997                                    | 35,495,365  | 3,234,006                             | (181,152)                                    | 38,548,219  |
| Commitments and Contingencies  |   |  |   |                                       |  |   |
| Net Assets:<br>Unrestricted:<br>Available for operations<br>Board designated<br>Unrestricted net assets held-for-sale  | 2,296,294<br>48,318,370<br>-  | 298,396<br>478<br>-                          | 2,594,690<br>48,318,848<br>-  | -<br>-<br>116,600                     | -<br>-                                       | 2,594,690<br>48,318,848<br>116,600  |
| Total Unrestricted   | 50,614,664  | 298,874                                      | 50,913,538  | 116,600                               | -  | 51,030,138  |
| Temporarily restricted<br>Permanently restricted   | 150,781,048<br>7,293,419  | 7,577,389                                    | 158,358,437<br>7,293,419  | -                                     | -  | 158,358,437<br>7,293,419  |
| Total Net Assets   | 208,689,131   | 7,876,263                                    | 216,565,394   | 116,600                               | -  | 216,681,994   |
| Total Liabilities and Net Assets   | \$242,274,499   | \$9,786,260                                  | \$252,060,759   | \$3,350,606                           | \$(181,152)                                  | \$255,230,213   |

Consolidating Schedule of Activities

Year ended September 30, 2017

| Year ended September 30, 2017   |                      |              | Subtotal<br>Continued | CFF<br>(Discontinued |              |                       |
|---|----------------------|--------------|-----------------------|----------------------|--------------|-----------------------|
|   | EDF                  | EDAF         | Operations            | Operations)          | Eliminations | Total                 |
| Operating Support and Revenue:  |                      |              |                       |                      |              |                       |
| Support:  | <b>*</b> 0/ 707 7/4  | * ( 000 070  | #100 (10 707          | •                    | •            | \$400 (40 <b>7</b> 07 |
| Contributions and membership  | \$ 96,727,764        | \$ 6,890,973 | \$103,618,737         | \$ -                 | \$ -         | \$103,618,737         |
| Foundations and other institutional giving  | 42,087,691           | 6,139,608    | 48,227,299<br>978,989 | -                    | (4,570,238)  | 43,657,061            |
| Government grants and other giving<br>Contributed services and in-kind gifts          | 978,614<br>1,096,995 | 375          | 1,096,995             | -                    | -            | 978,989<br>1,096,995  |
| Bequests and other planned giving   | 4,540,127            | 25,000       | 4,565,127             | -                    | -            | 4,565,127             |
| Total Support   | 145,431,191          | 13,055,956   | 158,487,147           | -                    | (4,570,238)  | 153,916,909           |
|   |                      |              |                       |                      |              |                       |
| Revenue:  | 0.000.1/5            |              | 2 220 1/5             |                      |              | 0 000 4/5             |
| Investment income allocated for operations  | 3,338,165            | -            | 3,338,165             | -                    | -            | 3,338,165             |
| Fees, royalties and other income  | 725,521              | 3,720        | 729,241               | -                    | -            | 729,241               |
| Total Revenue   | 4,063,686            | 3,720        | 4,067,406             | -                    | -            | 4,067,406             |
| Total Operating Support And Revenue and (Expenses)                                    | 149,494,877          | 13,059,676   | 162,554,553           | -                    | (4,570,238)  | 157,984,315           |
| Operating Expenses:   |                      |              |                       |                      |              |                       |
| Compensation  | 79,815,040           | 1,682,995    | 81,498,035            | -                    | -            | 81,498,035            |
| Professional and consulting fees  | 32,630,589           | 3,647,203    | 36,277,792            | -                    | -            | 36,277,792            |
| Travel  | 6,572,824            | 180,812      | 6,753,636             | -                    | -            | 6,753,636             |
| Printing  | 6,854,748            | 336,694      | 7,191,442             | -                    | -            | 7,191,442             |
| Postage and delivery  | 322,631              | 165,695      | 488,326               | -                    | -            | 488,326               |
| Occupancy   | 8,614,889            | 108,617      | 8,723,506             | -                    | -            | 8,723,506             |
| Telecommunications  | 1,123,948            | 14,418       | 1,138,366             | -                    | -            | 1,138,366             |
| Data management   | 1,123,464            | 84,133       | 1,207,597             | -                    | -            | 1,207,597             |
| Supplies and equipment  | 634,366              | 12,341       | 646,707               | -                    | -            | 646,707               |
| Meetings and events   | 3,778,588            | 353,440      | 4,132,028             | -                    | -            | 4,132,028             |
| Subscriptions and dues  | 1,485,603            | 68,643       | 1,554,246             | -                    | -            | 1,554,246             |
| Advertising and promotions  | 3,615,295            | 5,745,622    | 9,360,917             | -                    | -            | 9,360,917             |
| Grants to others  | 21,950,992           | 1,595,987    | 23,546,979            | -                    | (4,570,238)  | 18,976,741            |
| Other   | 1,946,517            | 161,525      | 2,108,042             | -                    | -            | 2,108,042             |
|   | 170,469,494          | 14,158,125   | 184,627,619           | -                    | (4,570,238)  | 180,057,381           |
| Depreciation and amortization   | 2,168,191            | -            | 2,168,191             | -                    | -            | 2,168,191             |
| Total Operating Expenses  | 172,637,685          | 14,158,125   | 186,795,810           | -                    | (4,570,238)  | 182,225,572           |
| Change In Net Assets From Operations  | (23,142,808)         | (1,098,449)  | (24,241,257)          | -                    | -            | (24,241,257)          |
| Change In Net Assets From Non-Operating Activities:                                   |                      |              |                       |                      |              |                       |
| Other income, net of contributions and other income                                   | 423,223              | -            | 423,223               | -                    | -            | 423,223               |
| Investment results, net of allocation to operations                                   | (905,664)            | (149)        | (905,813)             | -                    | -            | (905,813)             |
|   |                      |              |                       |                      |              |                       |
| Change in Net Assets From Discontinued Operations:<br>Gain on discontinued operations | -                    | -            | -                     | 1,790                | -            | 1,790                 |
| Change in Net Assets  | (23,625,249)         | (1,098,598)  | (24,723,847)          | 1,790                | -            | (24,722,057)          |
| Net Assets, Beginning of Year, as Restated  | 208,689,133          | 7,876,261    | 216,565,394           | 116,600              | -            | 216,681,994           |
| Net Assets, End of Year   | \$185,063,884        | \$ 6,777,663 | \$191,841,547         | \$118,390            | \$-          | \$191,959,937         |

Consolidating Schedule of Activities

Year ended September 30, 2016

| Year ended September 30, 2016                         | 555           | 5045         | Subtotal<br>Continued | CFF<br>(Discounted | Filminghing  |               |
|---|---------------|--------------|-----------------------|--------------------|--------------|---------------|
|   | EDF           | EDAF         | Operations            | Operations)        | Eliminations | Total         |
| Operating Support and Revenue:                        |               |              |                       |                    |              |               |
| Support:  |               |              |                       |                    |              |               |
| Contributions and membership                          | \$ 81,026,330 | \$ 9,405,939 | \$ 90,432,269         | \$ -               | \$ -         | \$ 90,432,269 |
| Foundations and other institutional giving            | 53,143,406    | 2,510,960    | 55,654,366            | -                  | (1,200,000)  | 54,454,366    |
| Government grants and other giving                    | 14,256,428    | 25           | 14,256,453            | -                  | -            | 14,256,453    |
| Bequests and other planned giving                     | 9,142,254     | 10,635       | 9,152,889             | -                  | -            | 9,152,889     |
| Total Support   | 157,568,418   | 11,927,559   | 169,495,977           | -                  | (1,200,000)  | 168,295,977   |
| Revenue:  |               |              |                       |                    |              |               |
| Investment income allocated for operations            | 2,815,898     | -            | 2,815,898             | -                  | -            | 2,815,898     |
| Fees, royalties and other income                      | 912,831       | 777          | 913,608               | -                  | -            | 913,608       |
| Total Revenue   | 3,728,729     | 777          | 3,729,506             | -                  | -            | 3,729,506     |
| Total Operating Support And Revenue                   | 161,297,147   | 11,928,336   | 173,225,483           | -                  | (1,200,000)  | 172,025,483   |
| Operating Expenses:                                   |               |              |                       |                    |              |               |
| Compensation  | 70,300,343    | 1,517,281    | 71,817,624            |                    |              | 71,817,624    |
| Professional and consulting fees                      | 29,361,385    | 2,700,140    | 32,061,525            | -                  | -            | 32,061,525    |
| Travel  | 6,664,202     | 41,626       | 6,705,828             | -                  | -            | 6,705,828     |
| Printing  | 5,771,756     | 569,386      | 6,341,142             | -                  | -            | 6,341,142     |
| Postage and delivery                                  | 332.954       | 297,806      | 630,760               | -                  | -            | 630,760       |
| Occupancy   | 8,242,311     | 107,283      | 8,349,594             |                    |              | 8,349,594     |
| Telecommunications                                    | 1,341,836     | 15,020       | 1,356,856             |                    |              | 1,356,856     |
| Data management                                       | 957,698       | 90,978       | 1,048,676             |                    |              | 1,048,676     |
| Supplies and equipment                                | 744,400       | 18,352       | 762,752               |                    | _            | 762,752       |
| Meetings and events                                   | 3,596,895     | 76,352       | 3,673,247             |                    | _            | 3,673,247     |
| Subscriptions and dues                                | 1,172,200     | 60,111       | 1,232,311             |                    | _            | 1,232,311     |
| Advertising and promotions                            | 3,778,800     | 1,985,040    | 5,763,840             |                    | _            | 5,763,840     |
| Grants to others                                      | 20,271,635    | 1,798,900    | 22,070,535            |                    | (1,200,000)  | 20,870,535    |
| Other   | 1,241,816     | 53,468       | 1,295,284             | -                  | (1,200,000)  | 1,295,284     |
|   | 153,778,231   | 9,331,743    | 163,109,974           |                    | (1,200,000)  | 161,909,974   |
| Depreciation and amortization                         | 1,671,787     |              | 1,671,787             |                    | (1,200,000)  | 1,671,787     |
| Total Operating Expenses                              | 155,450,018   | 9,331,743    | 164,781,761           | -                  | (1,200,000)  | 163,581,761   |
| Change In Net Assets From Operations                  | 5,847,129     | 2,596,593    | 8,443,722             | -                  | -            | 8,443,722     |
| Change In Net Assets From Non-Operating Activities:   |               |              |                       |                    |              |               |
| Other expenses, net of contributions and other income | (632,813)     |              | (632,813)             | -                  | -            | (632,813)     |
| Investment results, net of allocation to operations   | (602,606)     | 79           | (602,527)             | -                  | -            | (602,527)     |
| Change in Net Assets From Discontinued Operations:    |               |              |                       |                    |              |               |
| Gain on discontinued operations                       | -             | -            | -                     | 4,150              |              | 4,150         |
| Change in Net Assets                                  | 4,611,710     | 2,596,672    | 7,208,382             | 4,150              | -            | 7,212,532     |
| Net Assets, Beginning of Year, as Restated            | 204,077,421   | 5,279,591    | 209,357,012           | 112,450            | -            | 209,469,462   |
| Net Assets, End of Year, as Restated                  | \$208,689,131 | \$ 7,876,263 | \$216,565,394         | \$116,600          | \$ -         | \$216,681,994 |